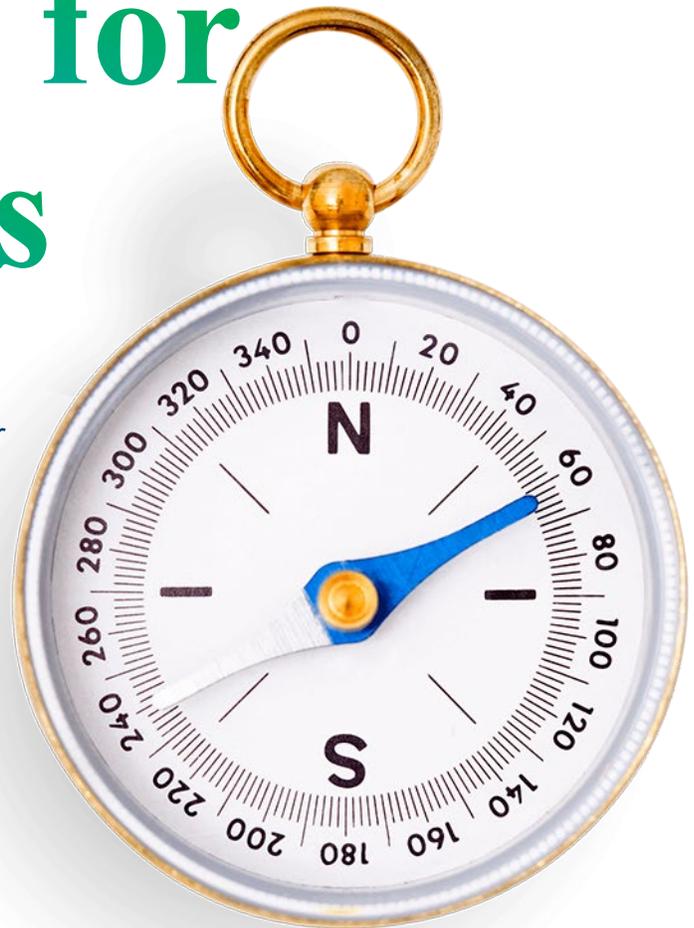


Law and Policy Group | Roundup

# Coronavirus (COVID-19) resources for employers

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# 1

## Introduction

The World Health Organization (WHO) declared COVID-19 a pandemic on 12 Mar 2020, and employers are still addressing the severe implications on working practices and adjusting their employment and benefit policies accordingly. Countries have enacted legislation and provided guidance related to workforce protections, leave and layoff procedures, employment subsidies, and changes to existing enforcement procedures. To help multinational employers continue to address worksite, economic and associated travel issues, this roundup provides links to some general information about the COVID-19 outbreak from organizations, government websites, third-party resource pages and news articles. Content is organized in reverse chronological order — with global articles first and then alphabetical by country.

## 2

# COVID-19 information from global and EU organizations and agencies

## Global information

- [Information and guidance on coronavirus disease \(COVID-19\)](#) (World Health Organization)
- [Coronavirus disease \(COVID-19\) outbreak](#) (International SOS)
- [Coronavirus \(COVID-19\)](#) (World Economic Forum)
- [Tackling coronavirus \(COVID-19\): Contributing to a global effort](#) (OECD)
- [Facts and figures about the coronavirus disease outbreak: COVID-19](#) (Doctors Without Borders)
- [COVID-19 pandemic navigator](#) (Oliver Wyman)

## European information

- [European Commission coronavirus response](#) (Europa)
- [COVID-19](#) (European Centre for Disease Prevention and Control)
- [Our response to the coronavirus pandemic](#) (European Central Bank)
- [COVID-19: Travel and Transport](#) (Council of the European Union)
- [Questions and answers: COVID-19 vaccination in the EU](#) (European Commission)
- [COVID-19: What you need to know about the coronavirus pandemic on 9 March](#) (World Economic Forum, 9 Mar 2021)
- [Commission sets out key actions for a united front to beat COVID-19](#) (European Commission, 19 Jan 2021)

## 3

# COVID-19 information from specific countries

## Australia

- [Coronavirus \(COVID-19\) health alert](#) (Government)
- [COVID-19 and travel](#) (Government — Smarttraveller)

## Belgium

- [Coronavirus COVID-19](#) (Government)

## Brazil

- [Coronavirus COVID-19](#) (Portuguese) (Government)

## Cambodia

- [COVID-19 new coronavirus in Cambodia](#) (Khmer) (Ministry of Health)

## Canada

- [Coronavirus disease \(COVID-19\): Outbreak update](#) (Government)

## China

- [Coronavirus information](#) (Chinese) (National Health Commission of the People's Republic of China)

## France

- [Coronavirus \(COVID-19\)](#) (French) (Ministry of Health)

## Germany

- [Daily updated information about the coronavirus](#) (German) (Ministry of Health)

## India

- [Frequently Asked Questions](#) (Ministry of Health and Family Welfare)

## Ireland

- [COVID-19 \(coronavirus\)](#) (Government)
- [COVID-19 \(coronavirus\) information and resources](#) (Health and Safety Authority)

## Italy

- [Novel coronavirus](#) (Italian) (Ministry of Health)

## Japan

- [About Coronavirus Disease 2019 \(COVID-19\)](#) (Ministry of Health Labor and Welfare)

## Malaysia

- [COVID-19 information](#) (Malay) (Ministry of Health)

## Mexico

- [Coronavirus \(COVID-19\)](#) (Spanish) (Government)

## Netherlands

- [Information about coronavirus](#) ([English](#)) ([Dutch](#)) (Government)

## New Zealand

- [COVID-19 \(novel coronavirus\)](#) (Ministry of Health)
- [Independent group to oversee continual improvement in COVID-19 responses](#) (Government, 9 Mar 2021)

## Philippines

- [Updates on novel coronavirus disease \(COVID-19\)](#) (Department of Health)

## Poland

- [Coronavirus: Information and recommendations](#) (Polish) (Ministry of Health)

## Singapore

- [Updates on COVID-19 \(Coronavirus Disease 2019\) local situation](#) (Ministry of Health)

## South Africa

- [COVID-19 Coronavirus South African resource portal](#) (Health Department)

## Spain

- [Novel coronavirus disease, COVID-19](#) (Spanish) (Ministry of Health)

## Taiwan

- [Coronavirus disease 2019 \(COVID-19\)](#) (Ministry of Health and Welfare)

## United Arab Emirates

- [Latest information on Coronavirus \(COVID-19\)](#) (Department of Health)

## United Kingdom

- [Coronavirus \(COVID-19\): Guidance](#) (Public Health England)
- [COVID-19: Epidemiology, virology and clinical features](#) (Public Health England)
- [COVID-19 Response — Spring 2021](#) (Cabinet Office, 22 Feb 2021)

## United States

- [Coronavirus \(COVID-19\)](#) (Government website)
- [Coronavirus \(COVID-19\) information and updates](#) (US Centers for Disease Control and Prevention)
- [Coronavirus disease information for travel](#) (US Centers for Disease Control and Prevention)
- [Coronaviruses](#) (US National Institute of Allergy and Infectious Diseases)
- [COVID-19 \(2019 novel coronavirus\) resource center for physicians](#) (American Medical Association)
- [COVID-19 resource center](#) (University of Minnesota Center for Infectious Disease Research and Policy)
- [Staying safe and helping others during COVID-19](#) (American Red Cross)

## **Vietnam**

- [COVID-19 information \(Vietnamese\)](#) (Ministry of Health)

## 4

# Employer-focused COVID-19 resources, articles and information

### Global or multi-country

- [Stay informed on coronavirus](#) (Mercer)
- [Pandemic preparedness and response](#) (Marsh McLennan)
- [Responding to coronavirus](#) (Oliver Wyman)
- [Global COVID-19 surveys](#) (Mercer Talent All Access)
- [COVID-19 and the world of work](#) (International Labour Organization)
- [COVID-19: Data protection interactive map: Coronavirus in Europe](#) (Hogan Lovells)
- [Coronavirus — Guidance for international employers](#) (Ius Laboris)
- [Coronavirus \(COVID-19\): Addressing today's crisis, tomorrow's legal challenges](#) (Morgan Lewis)
- [COVID-19 and the new leadership agenda](#) (Boston Consulting Group)
- [CMS expert guide to government support for employers and workers](#) (CMS)
- [COVID-19: Reaction, resilience, recovery, new reality](#) (KPMG)
- [Flash Alerts — COVID-19](#) (KPMG)
- [Financial reporting impacts of coronavirus](#) (KPMG)
- [COVID-19](#) (Deloitte)
- [Coronavirus legal updates](#) (Eversheds Sutherland)
- [Beyond COVID-19 resource center](#) (Seyfarth Shaw)

- [Beyond COVID-19: A roadmap to stability: Resilience, recovery & renewal](#) (Baker McKenzie)
- [Catalyst: Recover ... rebuild ... reform](#) (Herbert Smith Freehills)
- [COVID-19](#) (Jackson Lewis)
- [A coordinated global response: COVID-19 resources](#) (Mayer Brown)
- [Coronavirus resource center](#) (DLA Piper)
- [COVID-19 resource center](#) (Paul Hastings)
- [COVID-19 \(Coronavirus\) hub](#) (Dentons)
- European Union: [COVID-19 \(Coronavirus\) hub](#) (Dentons)
- Middle East: [Coronavirus Insight Centre](#) (BSA Law)
- [Coronavirus Info Center](#) (Schönherr)
- [COVID-19: Guidance for international employers](#) (White & Case)
- [COVID-19 resource centre — Asia](#) (Rajah & Tann)
- European Union: [COVID-19 measures](#) (European Insurance and Occupational Pensions Authority)
- European Union: [COVID social impact, monitoring social and employment consequences of the COVID-19 in the EU-27](#) (European Trade Union Institute)
- [European Monitoring Centre on Change — Factsheets](#) (database on large scale corporate restructuring) (Eurofound)
- [COVID-19 government measures guide](#) (Thompson Hine)
- European Union: [Trade unions and coronavirus](#) (European Trade Union Confederation)
- European Union: [COVID-19: Resources for the workplace](#) (European Agency for Safety and Health at Work)
- [Managing employee costs across multiple jurisdictions](#) (Shearman & Sterling)
- ['Back to Work Guide' for International Employers](#) (Ius Laboris)
- [Coronavirus \(COVID-19\) employment law updates and guidance](#) (Bird & Bird)
- [Turning health risk into value: Are you supporting mental health?](#) (Mercer Marsh Benefits, 2021)

- [US and Europe split on bringing bankers back to the office](#) (subscription required) (Financial Times, 10 May 2021)
- [Restructuring in the time of Coronavirus: Dos and don'ts for international employers](#) (Ius Laboris, 6 May 2021)
- [Beyond COVID-19 — global employment and compensation](#) (Baker McKenzie, 6 May 2021)
- [Four steps to building a COVID-19 vaccination strategy](#) (BRINK, 4 May 2021)
- [What employers around the world need to know about COVID-19 vaccines right now](#) (Baker McKenzie, April 2021)
- [Littler's APAC at a glance: COVID-related restrictions](#) (April update) (Littler, 29 Apr 2021)
- European Union: [Mandatory vaccinations in the workplace](#) (Ronan Daly Jermyn, 28 Apr 2021)
- [COVID-19: Employer guidance on vaccines](#) (Brazil, France, Germany, HK, UK and US) (Mayer Brown, 27 Apr 2021)
- [How behavioral analytics can help decide when to go back to the office](#) (BRINK, 27 Apr 2021)
- [What employers around the world need to know about COVID-19 vaccines right now](#) (Baker McKenzie, April 2021)
- [EU in talks with US over pass scheme for vaccinated travelers](#) (subscription required) (Financial Times, 26 Apr 2021)
- [The European Data Protection Board and the European Data Protection Supervisor recommendations for digital green certificate](#) (McCann Fitzgerald, 23 Apr 2021)
- [Latin America: Vaccinating the workforce](#) (Baker McKenzie, 22 Apr 2021)
- [COVID-19 vaccination issues: Regulatory issues](#) (Rajah & Tann Asia, 21 Apr 2021)
- [CMS expert guide to vaccination and testing for employers](#) (Africa, Asia-Pacific, Belgium, Bulgaria, Chile, China, Colombia, Croatia, Czech Republic, European Union, France, Germany, Hungary, Italy, Kenya, Mexico, Monaco, Montenegro, Netherlands, Poland, Russia, Serbia, Singapore, Slovakia, Slovenia, Spain, Turkey, Ukraine, United Kingdom) (CMS, 20 Apr 2021)
- [Leading through the big transition to the new reality](#) (BCG, 19 Apr 2021)
- [How employers can reduce the social anxiety of returning to work](#) (BRINK, 18 Apr 2021)
- [Global Guide: Government measures taken in response to COVID-19](#) (Thompson Hine, 15 Apr 2021)

- [Fewer jobs have been lost in the EU than in the US during the COVID-19 downturn](#) (Pew Research, 15 Apr 2021)
- [COVID-19 vaccination: A Littler global guide on legal & practical implications in the workplace \(April update\)](#) (Littler, 14 Apr 2021)
- [EU COVID-19: Council agrees its negotiating mandate on the digital green certificate](#) (Council of the EU, 14 Apr 2021)
- [Vaccine passports could unlock world travel and cries of discrimination](#) (New York Times, 11 Apr 2021)
- [COVID-19: European Council approves additional funding from the EU budget](#) (European Council of the EU, 9 Apr 2021)
- [Early-stage COVID-19 passport considerations for employers](#) (Seyfarth Shaw, 6 Apr 2021)
- [Vaccine passports must be proportionate, legal, EU privacy watchdogs say](#) (Reuters, 6 Apr 2021)
- [EU data protection authorities adopt joint opinion on the digital green certificate proposals](#) (European Data Protection Supervisor, 6 Apr 2021)
- [European Commission disburses further €13 billion under SURE to six Member States](#) (European Commission, 30 Mar 2021)
- [COVID-19 vaccinations and considerations for European employers](#) (Jones Day, March 2021)
- [Global employment & compensation COVID-19 Alert Digest](#) (Baker McKenzie, 19 Mar – 1 Apr 2021)
- [The productivity puzzle of working remotely](#) (Brink, 31 Mar 2021)
- [Inaugural report of Littler's global worker transformation initiative](#) (Littler, 30 Mar 2021)
- [Workplace mental well-being: What the world can learn from Latin America](#) (Brink, 24 Mar 2021)
- [Portugal will 'do everything' to ensure health passport by June](#) (Euractiv, 24 Mar 2021)
- [European recovery sidelines the young generation](#) (Euractiv, 23 Mar 2021)
- [Will the implementation of COVID-19 vaccine passports reestablish global employee mobility?](#) (Crowell Moring, 19 Mar 2021)
- [Achieving gender equality for women's re-entry to the labour force post COVID-19](#) (Global Issues, 18 Mar 2021)

- [The post-pandemic labor market's long-term scars](#) (Project Syndicate, 17 Mar 2021)
- [EU study finds COVID-19 has already wiped out 6 million jobs](#) (Reuters, 11 Mar 2021)
- [The race to stop Europe's young and jobless from becoming a 'lost generation'](#) (Euronews, 10 Mar 2021)
- [WorkLife 2.0: Workplace COVID testing and vaccination protocols in Europe](#) (Freshfields Bruckhaus Deringer, 8 Mar 2021)
- ['Shecession': What COVID-19 has meant for women and work](#) (World Economic Forum, 8 Mar 2021)
- [COVID-19 pandemic is a major challenge for gender equality](#) (European Commission, 5 Mar 2021)
- [Podcast: COVID-19 vaccination updates from the GCC](#) (UAE, Saudi Arabia and Qatar) (Clyde & Co., 25 Feb 2021)
- [EU Commission cautious with 'unilateral' moves on vaccination passports](#) (Euractiv, 25 Feb 2021)
- [This chart shows how COVID-19 has impacted wages around the world](#) (World Economic Forum, 22 Feb 2021)
- [COVID-19: Council adopts conclusions on human rights-based recovery](#) (European Council of the European Union, 22 Feb 2021)
- [EU to fast track vaccines for COVID mutations](#) (New Europe News, 16 Feb 2021)
- [Asia: A comparative view on COVID-19 vaccination](#) (Herbert Smith Freehills, 15 Feb 2021)
- [Why place gender parity at the heart of business recovery?](#) (Brink, 15 Feb 2021)
- [COVID-19 vaccination around the world: What employers can and can't require](#) (Mayer Brown, 9 Feb 2021)
- [What to do about 'Global COVID nomads' and other wandering workers who telecommute from abroad for personal reasons](#) (Littler, 8 Feb 2021)
- [Updated country guide: Government measures in response to COVID-19](#) (Thompson Hine, 1 Feb 2021)
- [Remote work: COVID-19 prompts new legislation in Latin America](#) (Garrigues, 1 Feb 2021)
- [Global strategies for COVID-19 vaccinations in the workplace: 7 FAQs for multinational employers](#) (Ogletree Deakins, 27 Jan 2021)

- [Work-from-home doesn't mean you can work from anywhere](#) (Vancouver Sun, 20 Jan 2021)
- [COVID-19 data protection guidance](#) (Bird & Bird, 8 Jan 2021)
- [EU begins vaccinations to end COVID 'nightmare'](#) (Euractiv, 28 Dec 2020)
- [Cross-border workers: COVID-19 agreements extended until 31 March 2021](#) (Germany, France, Luxembourg and the Netherlands) (Loyens & Loeff, 24 Dec 2020)
- [The COVID vaccine and thoughts for global employers](#) (Bird & Bird, December 2020)
- [Vaccinating the workforce — Challenges for multinational employers](#) (Baker McKenzie, December 2020)
- [Mandatory COVID-19 vaccination — the international employment landscape](#) (Seyfarth Shaw, 14 Dec 2020)
- [Global guide on employment implications of COVID-19 vaccination](#) (Squire Patton Boggs, 7 Dec 2020)
- [What is on the minds of Gen Z during COVID-19?](#) (Brink, 3 Dec 2020)
- [Press release by President Charles Michel on an international Treaty on Pandemics](#) (European Council, 3 Dec 2020)
- [Opening the doors: Return-to-workplace considerations during COVID-19](#) (Covington, 1 Dec 2020)
- Latin America: [COVID-19 — Remote Working Latin America Guide](#) (Baker McKenzie, 30 Nov 2020)
- [Remote working abroad: 10 Tips for global employers](#) (Crowell Moring, 30 Nov 2020)
- [COVID-19 and workforce reorganizations Part two: Global reductions in force](#) (Covington, 24 Nov 2020)
- [Commission steps up actions on testing with a recommendation on rapid antigen tests and support to increase testing capacity](#) (European Commission, 18 Nov 2020)
- [COVID-19 and workforce reorganizations: Voluntary separation programs](#) (Covington, 17 Nov 2020)
- [Global solutions, Episode 18: Workplace transmission during the COVID-19 pandemic](#) (Ogletree Deakins, 13 Nov 2020)
- [Employees working remotely abroad? Steps to take now](#) (DLA Piper, 10 Nov 2020)

- [How to rebuild trust and win the pandemic battle](#) (BRINK, 5 Nov 2020)
- [Sickness absence and pay by jurisdiction — what's new?](#) (UK, Hong Kong, UAE, and Singapore) (Stephenson Harwood, 2 Nov 2020)
- [How behavioral analytics can help decide when to go back to work](#) (BRINK, 1 Nov 2020)
- [Ahead of COVID summit, Council chief calls for coordination to avoid a 'tragedy'](#) (Euractiv, 28 Oct 2020)
- [Commission disburses €17 billion under SURE to Italy, Spain and Poland](#) (European Commission, 27 Oct 2020)
- [Teleworking in Europe: European guide to support employers](#) (Andersen Global, 23 Oct 2020)
- [European Commission issues first emission of EU SURE security bonds](#) (European Commission, 21 Oct 2020)
- [Commission to give fresh push to social pillar in COVID times](#) (Euractiv, 13 Oct 2020)
- [Strengthening minimum income protection in the COVID-19 pandemic and beyond: Council adopts conclusions](#) (European Council, 12 Oct 2020)
- [Our work lives will not return to normal after the pandemic](#) (Oliver Wyman, 9 Oct 2020)
- [European Commission to issue EU SURE bonds of up to €100 billion as social bonds](#) (European Commission, 7 Oct 2020)
- [Replacing pay with equity to preserve cash in a COVID economy](#) (White & Case, 7 Oct 2020)
- [Is COVID-19 accelerating a shift of service jobs to the developing world?](#) (BRINK, 6 Oct 2020)
- [How working 'anytime, anywhere' complicates payroll and tax issues](#) (Ernst Young, 1 Oct 2020)
- [How and when will we know that a COVID-19 vaccine is safe and effective](#) (BRINK, 30 Sep 2020)
- [Recording of working time, home-working and the burden of proof — a lethal mix?](#) (Bird & Bird, September 2020)
- [Global solutions, Episode 13: New support initiatives to maintain workforces during the COVID-19 pandemic](#) (Ogletree Deakins, 25 Sep 2020)
- [Will companies remain empathetic after the coronavirus?](#) (Brink, 24 Sep 2020)
- [COVID-19: The new normal — International guide supplement](#) (Littler, 24 Sep 2020)

- [Transforming beyond the crisis with head, heart, and hands](#) (Boston Consulting Group, 24 Sep 2020)
- [Latin America: COVID-19 — The reopening playbook](#) (Spanish and English) (Baker McKenzie, 21 Sep 2020)
- [COVID-19 is disrupting the lives of migrant workers](#) (Brink, 20 Sep 2020)
- [COVID-19 back to work: Ius Laboris guide for international employers](#) (Ius Laboris, 16 Sep 2020)
- [COVID-19 — Gender-responsive budgeting as a response to widening gender inequality](#) (Baker McKenzie, 14 Sep 2020)
- [European Union aims to cushion furloughed workers with unemployment scheme](#) (Euronews, 9 Sep 2020)
- [EU data watchdog calls for vigilance on COVID temperature checks](#) (Euractiv, 2 Sep 2020)
- [Working from home is here to stay](#) (BRINK, 1 Sep 2020)
- [Is flexible working here to stay? We asked 6 companies how to make it work](#) (World Economic Forum, 26 Aug 2020)
- [Are corporate conferences ever coming back?](#) (Brink, 23 Aug 2020)
- [COVID-19: Financial measures to support employers with wage costs](#) (Brazil, France, Germany, Hong Kong, UK, and USA) (Mayer Brown, 18 Aug 2020)
- [WorkLife 2.0: Employment aspects of M&A post COVID-19](#) (Freshfields Bruckhaus Deringer, 17 Aug 2020)
- [Longer hours, more emails and shorter meetings — working from home in the time of COVID](#) (World Economic Forum, 14 Aug 2020)
- [Economic consequences and recovery measures](#) (Mayer Brown, 14 Aug 2020)
- [What 12,000 employees have to say about the future of remote work](#) (BCG, 11 Aug 2020)
- [COVID-19: Workplace challenges now and beyond](#) (Ernst & Young, 10 Aug 2020)
- [Guide to remote working](#) (DLA Piper, 10 Aug 2020)
- [Investors unite to ask global companies operating in the Gulf nations to protect migrant workers from debt bondage and modern day slavery](#) (CCLA, 5 Aug 2020)
- [Inditex and IndustriALL to cooperate on garment industry recovery plan](#) (IndustriALL, 4 Aug 2020)

- [Empathy and human connection: How businesses can respond to COVID-19](#) (World Economic Forum, 28 Jul 2020)
- [A high-return strategy for a safer reopening](#) (Boston Consulting Group, 23 Jul 2020)
- [The COVID-19 gender gap](#) (IMF, 21 Jul 2020)
- [Coronavirus response: Commission welcomes 'best practices' to provide relief for consumers and businesses](#) (European Commission, 14 Jul 2020)
- [European Insurance and Occupational Pensions Authority \(EIOPA\) clarifies supervisory expectations on product oversight and governance requirements in the context of COVID-19](#) (EIOPA, 8 Jul 2020)
- [Top 10 countries embracing working from home as the 'new norm'](#) (NewEurope, 8 Jul 2020)
- [CMS guide to signing with e-signature in central and Eastern Europe](#) (CMS, 8 Jul 2020)
- [Working remotely: Expense reimbursements for your global workforce](#) (Baker McKenzie, 1 Jul 2020)
- [Back to business: Checklist for multinational employers](#) (Mayer Brown, June 2020)
- [Contact tracing apps: A new world for data privacy](#) (Norton Rose Fulbright, June 2020)
- [Global businesses divided on implications of COVID-19 crisis for company ethics](#) (Ernst & Young, 26 Jun 2020)
- [CMS Guide to COVID-19 & privacy: What to look for and when restarting workplaces in Central and Eastern Europe](#) (CMS, 25 Jun 2020)
- [A new leadership paradigm for a new work economy](#) (McCarthy Tétrault, 25 Jun 2020)
- [European Centre for Disease Prevention and Control: During the pandemic and beyond](#) (European Parliament, 18 Jun 2020)
- [COVID-19: Implications for business](#) (McKinsey & Company, 18 Jun 2020)
- [COVID-19 — Guidance for international employers](#) (White & Case, 16 Jun 2020)
- [The new normal: Returning from lockdown and coming back to the workplace](#) (CMS, 15 Jun 2020)
- [COVID-19 labor law FAQ for employers in mainland Southeast Asia](#) (Tilleke & Gibbins, 15 Jun 2020)

- [Worklife 2.0 — ‘my algorithm boss is watching me’: Will employee-surveillance software be the trade off for more home working?](#) (Freshfields Bruckhaus Deringer, 10 Jun 2020)
- [COVID-19: A practical guide to data protections practices in workplace testing in the UK — France — Germany](#) (Addleshaw Goddard, 8 Jun 2020)
- [How boards can use COVID-19 to plan for climate change risk](#) (BRINK, 8 Jun 2020)
- [International redundancies](#) (Stephenson Harwood, 8 Jun 2020)
- [COVID-19 is accelerating the value of human capital](#) (BRINK, 7 Jun 2020)
- [Leading the way out — making the use of contact tracing apps obligatory in Asia](#) (Freshfields Bruckhaus Deringer, 4 Jun 2020)
- European Union: [Update your workplace risk assessment and address the new hidden hazard](#) (Ganado, 2 Jun 2020)
- [Recently appointed executives share their perspectives](#) (Spencer Stuart, May 2020)
- [Simple steps for employers to reduce their employees’ stress at home](#) (Brink, 28 May 2020)
- [Europe’s moment: Repair and prepare for the next generation](#) (European Commission, 27 May 2020)
- [Re-opening under COVID-19: Global insights into social-distancing and technology solution requirements](#) (Baker McKenzie, 26 May 2020)
- [COVID-19 data protection guidance](#) (Bird & Bird, 19 May 2020)
- European Union: [Which jobs are most at risk because of COVID-19?](#) (Brookings, 18 May 2020)
- [How will automotive production restart after COVID-19 lockdown?](#) (Gowling WLG, 15 May 2020)
- [COVID-19 Middle East: Employment update on new government initiatives](#) (Clyde & Co., 13 May 2020)
- [COVID-19 — Contact tracing apps — differing global approaches](#) (Baker McKenzie, 13 May 2020)
- [Coronavirus: Guide for international employers](#) (Ius Laboris, 13 May 2020)
- [COVID-19 Middle East: Returning to work](#) (Clyde & Co., 12 May 2020)
- [Nearly half of global workforce at risk of losing livelihoods — International Labour Organization](#) (Independent, 12 May 2020)

- [COVID-19 heightens the risk of child labour. This is how we can tackle it.](#) (World Economic Forum, 12 May 2020)
- Europe: [Location apps in the time of COVID-19](#) (CMS, 12 May 2020)
- [Are contact-tracing apps the answer? Lessons the US can learn from other countries](#) (BRINK, 11 May 2020)
- [COVID-19 discrimination — should employers test their global workforce?](#) (Fisher Philipps, 11 May 2020)
- Europe: [European Data Protection Board adopts new guidelines on COVID-19 contact tracing apps](#) (Morgan Lewis, 6 May 2020)
- European Union: [Employee benefits within the financial services industry: Balancing COVID-19 relief with EU remuneration rules](#) (Baker McKenzie, 6 May 2020)
- [The European Insurance and Occupational Pensions Authority issues statement on principles to mitigate the impact of COVID-19 on the occupational pensions sector](#) (GTG Advocates, 6 May 2020)
- [Pandemic response: Why companies should be slow to deprioritize human rights efforts](#) (Freshfields Bruckhaus Deringer, 5 May 2020)
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- Guernsey: [Return to the office — anxiety, discrimination and reluctant employees](#) (Walkers, September 2020)
- [Exit from lockdown: Practical employment implications for Channel Islands businesses](#) (Ogier, 26 May 2020)

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- [Social security \(contributions\) \(COVID-19\) \(Amendment No. 3\) \(Jersey\) Order 2021](#) (Jersey law, 26 Mar 2021)
- [COVID-19: Lay off clauses and handbooks](#) (Walkers, 14 Dec 2020)
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- [COVID-19 revised entry measures](#) (KPMG, 2 Apr 2021)
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- [New three-party agreement on division of labour](#) (Bird & Bird, September 2020)
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- [COVID-19: Travel restrictions on Finland's borders extended](#) (KPMG, 26 Feb 2021)
- [Occupational safety in the time of Corona — What every employer needs to know](#) (Castren & Snellman, 14 Sep 2020)
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- [COVID-19: Travel restrictions to enter France reinforced](#) (KPMG, 28 Apr 2021)
- [Telework in France: Before and after the COVID-19 pandemic](#) (Vivien & Associates, 14 Apr 2021)
- [Entering a new national lockdown](#) (DLA Piper, 7 Apr 2021)
- [COVID-19 vaccination within companies](#) (Baker McKenzie, March 2021)
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- [Release of the French contact tracing app StopCovid](#) (Freshfields Bruckhaus Deringer, 9 Jun 2020)
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- [Testing, not resting — Obligation to offer tests under the newly amended SARS-CoV-2 Occupational Health and Safety Ordinance](#) (DLA Piper, 16 Apr 2021)
- [\(Mandatory\) use of rapid antigen tests in companies](#) (Oppenhoff, 30 Mar 2021)

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- [Tax relief measures due to COVID-19](#) (German) (Ministry of Finance, 29 Jan 2021)
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- [Working during the pandemic — Current occupational safety regulations in Germany](#) (Ogletree Deakins, 9 Sep 2020)
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### **State guidance (in alphabetical order)**

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